

## Complex Care Innovation Lab Member Organizations

The *Complex Care Innovation Lab*, supported by Kaiser Permanente Community Benefit and led by the Center for Health Care Strategies (CHCS), brings together leading thinkers in improving care for low-income individuals with complex medical and social needs. Through a variety of strategies, these organizations are making strides in improving the quality and cost-effectiveness of care for this high-need, high-cost population. Below are key details about participating programs and links to more information.

PROGRAM	REGION	KEY PROGRAM DETAILS
<b>Boston Health Care for the Homeless Program</b>	Boston, Massachusetts	Provides and ensures access to the highest quality health care for all homeless men, women and children in the greater Boston area.
<b>Camden Coalition of Healthcare Providers</b>	Camden, New Jersey	Serves high-need, high-cost patients identified using data-driven processes, and provides them with intensive, time-limited care management services.
<b>Center for Health Care Services</b>	Bexar County, Texas	As the Local Mental Health Authority, serves individuals with mental illness, substance use disorders, and developmental disabilities; includes a jail diversion program and a campus with integrated service delivery for the homeless.
<b>Commonwealth Care Alliance</b>	Massachusetts	Serves Medicaid and Medicare beneficiaries with complex medical needs through enhanced primary care, multi-disciplinary care coordination teams, and home-based services.
<b>Community Care of North Carolina</b>	North Carolina	Statewide network of clinicians, hospitals, pharmacies, health departments, social service agencies and community organizations that provides coordinated care under the medical home model to low-income adults and Medicaid beneficiaries.
<b>CareOregon</b>	Portland, Oregon	Serves Medicaid beneficiaries with complex needs with integrated, patient-centered care coordination; embeds health resiliency workers in primary care settings to focus on trauma-informed care, housing partnerships, and team-based care management.
<b>Hennepin Health</b>	Hennepin County, Minnesota	Serves roughly 25 percent of Hennepin County's Medicaid expansion enrollees; unique accountable care organization partnership between county-led health and social service entities.
<b>Johns Hopkins Community Health Partnership</b>	Baltimore, Maryland	Uses community health workers and patient navigators to link high-need patients to health and social services; partnership between Johns Hopkins' medical school, primary care physician network, home care service, managed care entity and community based organizations.
<b>Los Angeles Department of Health Services</b>	Los Angeles, California	Serves 5-10% of the agency's patients; links individuals with complex needs to patient-centered medical home-embedded care teams comprised of community health workers, PCPs and RN care managers.
<b>Maimonides Medical Center</b>	Brooklyn, New York	Through its Brooklyn Health Home, serves individuals with complex chronic illnesses by delivering coordinated and comprehensive medical, behavioral health, and social services; integrated health information technology is used to "virtually co-locate" providers across many partner organizations.
<b>Montefiore Medical Center</b>	Bronx, New York	Through its Care Management Organization, serves 400,000+ individuals, 5-10% of whom are high risk and receive intensive care coordination services. Has variety of risk-based relationships with Medicare, Medicaid and commercial payers.
<b>Project ECHO</b>	New Mexico	Serves individuals with complex needs in rural and underserved areas. ECHO Care model uses outpatient intensivist teams that leverage telehealth technology to enable ongoing consultation with hospital-based specialists.
<b>San Francisco Health Plan</b>	San Francisco, California	Provides comprehensive, community-based care coordination services for the plan's highest-cost beneficiaries.
<b>Southcentral Foundation</b>	Alaska	Serves Alaska Natives and American Indians in urban and rural areas; provides comprehensive medical, behavioral health, dental, case management, and advocacy services through its Nuka System of Care.
<b>Washington State / King County</b>	Washington State	Serves high-need, high-cost Medicaid beneficiaries through its Health Home program and Accountable Communities of Health, which combine integrated care, value-based payments, and community-level health care quality improvements.